# Town Manager's Proposed ANNUAL BUDGET

## **Education**

FISCAL YEAR
July 1, 2016- June 30, 2017

### Plainville Board of Education

Andrea Saunders *Chairperson* 

Deborah Hardy Vice Chairperson

Brent Davenport
Michael Giuliano
Laurie Peterson
Cheryl Provost
Becky Tyrrell
Foster White
Crystal St. Lawrence

Jeffrey Kitching
Superintendent of Schools

Maureen Brummett
Assistant Superintendent of Schools



Jeffrey C. Kitching, Ed.D.
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Plainville Municipal Center
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February 23, 2016

Mr. Robert Lee, Town Manager Plainville Municipal Center One Central Square Plainville, Connecticut 06062

Dear Mr. Lee:

On February 18, 2015, at their regularly scheduled meeting, the Board of Education adopted a budget proposal for FY16-17. The approved operating budget of \$34,874,367 represents an increase of 1.48% or \$507,631 over the current year.

The Board of Education Approved Budget for FY16-17 was once again developed using the process of reprioritizing, reallocating and reinvesting. This budget is connected and tightly aligned to the mission, goals and objectives outlined in the Board's Strategic Plan and in our District Vision. The administration reviewed every current resource and budget account before reallocating resources wherever possible to help sustain our successes and move our high priority initiatives forward. The relatively small increase in next year's budget is made possible by planned reductions in staff, health insurance costs savings, and more efficient utilization of State and federal grants.

The Board also approved a plan for capital projects in FY 16-17 to present to the Town Council. The projects included in the Board's proposed plan total \$580,000. The Board has again moved a number of other projects related to the Middle School and Wheeler into the following year of the plan, pending a larger bonded project. A copy of the revised plan is also included in the attached document.

Attached to this letter you will find materials designed to explain the budget, our process, and the critical information impacting our educational plan. I will be ready to answer questions about the budget during our presentation to the Town Council. Feel free to contact me if you have any questions about the budget or materials prior to that meeting.

Sincerely,

Dr. Jeffrey Kitching Superintendent of Schools

#### 910- SCHOOL BUDGET

#### **Recommending Strategy**

Our budget process extends throughout the entire year as principals work with various groups to determine needs and priorities for individual schools and departments.

Prior to meeting with the Board of Education, administrators created a budget that was designed to fund their school's needs and services. Items are included in their budget for equipment, supplies, textbooks, conferences, tuition, professional development and dollars to support student activities. The budget the Superintendent presented to the Board of Education reflected a 1.77% increase over the current year. The Board has approved an operating budget increase of 1.48% to present to the Town Council. This budget retains staff, maintains appropriate class sizes and allows the Board to sustain valued programs.

#### **Indicators of Success**

- Higher performing districts use data and other indicators to measure performance over time. The investments made in our schools as a community continue to point to very positive trends.
- Our schools have safe and positive learning environments and we continue to improve. Based on school climate surveys we have conducted, there are a high number of school students in this district who view the school learning environment in a positive light.
- A high percentage of our students go on to pursue higher education.
- Our literacy programs continue to be recognized statewide.
- Technology continues to be an important tool that engages students in their education and as a result to achieve success.
- Finally, we continue to make good progress on state tests where we are consistently above both our District Reference Group (DRG) and the state averages

#### **The Budget Process**

It is important to consider a budget as a plan to accomplish goals. With this in mind, our budget plan is aligned to our strategic planning efforts of improving student achievement. Our strategic planning is grounded in the community's desire for higher standards. This budget is designed to continue the quality of education we expect.

In terms of the budget timeline, the administrators meet with parents throughout the entire year to review their success and challenges. With staff and parent input, the administrators create their budget request.

Then, the BOE reviews and adopts the capital budget in November. At the December Board meeting, the budget calendar is adopted. Special meetings are then held during January with the Board of Education and administrators.

#### **Budget Goals**

As the community requested, we continue to develop our goals based upon basic priorities. Again this year, we have taken the position that we would continue to refine and improve programs to reach our strategic goals in math, science and language arts.

District communications have always been a priority for the Board of Education. With the advent of the federal legislation, No Child Left Behind, and numerous State legislative requirements, it becomes essential that we show evidence of sustained communication with our constituents.

We take pride in our emergency services and in our collaboration with public works, the fire department and the police. Crisis and emergency management plans have been updated with lockdown/evacuation procedures practiced at each school.

Finally, we continue to improve the condition and appearance of our facilities through the able leadership of our maintenance and facilities staff in conjunction with town staff. Major renovation projects are now complete and our facilities are up to current building and fire code safety regulations.

#### **Program Commentary**

The Board of Education approved FY16-17 budget does not include any lay-offs of staff. We are reducing staff through attrition. Additionally, the budget reallocates internal staff members into more strategic administrative positions and continues to support the technology that our teachers and students need as we enhance their learning experience and prepare them with the skills needed to succeed in the 21st century workforce.

#### **Areas of Budget Increases**

<u>Salaries</u> – Due to the combination of trimming current staff positions through attrition, coupled with the hiring of new teachers at lower steps, the salary line will increase by \$350,142 from 2015-16.

<u>Energy</u> – We have decreased the budget for our energy lines for 2016-17 below 2015-16 levels in gas and oil and electricity due to savings resulting from our implementation of the Energy Education program.

<u>Purchased and Property Services</u> – There is a small overall increase to the purchased and property services accounts. This reflects the reorganization of some of the budget lines for services.

<u>Transportation</u> – Our main transportation account will increase slightly due to contractual increases. Our contract was renegotiated for a five year extension with a very fair increase for Plainville and DATTCO.

<u>Health Insurance/Benefits</u> — Health insurance will be funded slightly lower than the 2015-16 rate for 2016-17 due to the continuing positive reduction in claims which resulted from negotiated changes in the teacher' contract.

<u>Capital Improvements</u> – Requested this year includes funds for a re-piping of an aging and leaking fire sprinkler system, and the repairs needed at the Middle School of Plainville.

<u>Student Population</u> — Plainville's current student population is 2,406. We expect Plainville's student population to decrease slightly in the coming years with an average decrease of less than one-percent per year. This is not enough of a decrease to impact staffing levels.

#### **Closing Comments**

Funds included in this budget will be used to continue the great educational progress that we have been making in the Plainville Community Schools. Our hope is that we can continue to offer the support and programs that are currently in the budget and that are even more critical in difficult economic times.

This is a realistic budget that focuses on the instructional core and prepares students for a rapidly changing world economy by:

- 1. Preparing our students for a complex, rapidly changing world that presents challenging issues in terms of global economy and international relations.
- 2. As always, continuing our commitment to operating safe and secure schools.
- 3. Continuing our efforts to meet legal obligations and control our special education costs

## PLAINVILLE COMMUNITY SCHOOLS

# Operating Budget Increase 2015-2016 to 2016-2017

2015-2016 Final BOE Approved Budget = \$34,366,736 2016-2017 BOE Approved Budget = \$34,874,367

Dollar Increase = \$507,631

Percentage Increase = 1.48%

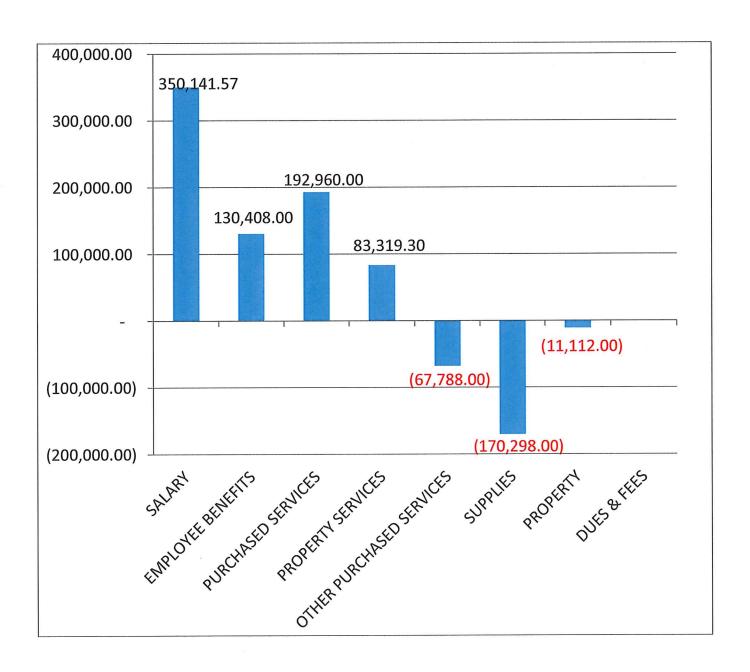
#### Town of Plainville, Connecticut Adopted Board of Education Expenditure Budget Detail - Fiscal Year 2016 - 2017 As of January 25, 2016

		2014 - 2015		2015 - 201	6		2016 - 2017						
		Actual		Spent To			Su	perintendent	BOE	BOE/Council	C	Council App I	nc/(Dec)
0100-910	<b>Board of Education</b>	Expended	Budgeted	Date		Estimated		Request	Approved	Approved		\$	%
Othe	r Services & Charges												
52465	Agency subsidy	\$ 33,616,799	\$ 34,366,736	\$	- :	\$ -	\$	34,974,367	\$ 34,874,367	\$ -	\$	507,631	1.48%
	Total Other Serv & Charges	33,616,799	34,366,736		-	7=3		34,974,367	34,874,367	-		507,631	1.48%
0100-910	Total Board of Education	\$ 33,616,799	\$ 34,366,736	\$	- (	s -	\$	34,974,367	\$ 34,874,367	\$ -	\$	507,631	1.48%

	SUMMARY BY OBJECTS BOE Approved 2016-2017											
<u>Object</u>	<u>Description</u>	2015-16 BOE Budget	2016-17 BOE Approved	<u>Dollar</u> <u>Change</u>	Percent Change	Percent of Operating Budget						
1000	SALARY	\$22,735,908	\$23,086,050	\$350,142	1.54%	66.2%						
2000	EMPLOYEE BENEFITS	\$5,437,093	\$5,567,501	\$130,408	2.40%	16.0%						
3000	PURCHASED SERVICES	\$445,610	\$638,570	\$192,960	43.30%	1.8%						
4000	PROPERTY SERVICES	\$582,843	\$666,162	\$83,319	14.30%	1.9%						
5000	OTHER PURCH. SERVICE	\$3,081,857	\$3,014,069	-\$67,788	-2.20%	8.6%						
6000	SUPPLIES	\$1,906,994	\$1,736,696	-\$170,298	-8.93%	5.0%						
7000	PROPERTY	\$117,927	\$106,815	-\$11,112	-9.42%	0.3%						
8000	DÜES & FEES	\$58,504	\$58,504	\$0	0.00%	0.2%						
TOTAL	OPERATING BUDGET	\$34,366,736	\$34,874,367	\$507,631	1.48%	100.0%						

FIVE YEAR OBJECT BUDGET HISTORY										
<u>Object Major Accounts</u> <u>2012-13</u> <u>2013-14</u> <u>2014-15</u> <u>2015-16</u> <u>BOE</u>										
1000	SALARY	\$21,026,402	\$21,575,364	\$21,868,573	\$22,735,908	\$23,086,050				
2000, 8000	BENEFITS/OTHER	\$5,294,977	\$5,245,462	\$5,482,608	\$5,495,597	\$5,626,005				
3000-5000	PURCHASED SERVICES	\$4,564,495	\$4,433,608	\$4,304,899	\$4,110,310	\$4,318,801				
6000	SUPPLIES	\$2,142,130	\$2,076,303	\$1,882,664	\$1,906,994	\$1,736,696				
7000	EQUIPMENT	\$39,100	\$62,801	\$78,055	\$117,927	\$106,815				
	TOTALS	\$ 33,067,104	\$ 33,393,538	\$ 33,616,799	\$ 34,366,736	\$ 34,874,367				
	Percentage Change from prior year	1.15%	0.99%	0.67%	2.2%	1.48%				

#### 2016-2017 Operating Budget Increase of \$507,631 or 1.48% Reflected Changes in Accounts



Ohiect	ject Description		2015-16		2016-17 BOE	<u>Dollar</u>		Percent	
Object	<u>Becompacti</u>	<b>BOE Budget</b>		Approved		<u>C</u>	<u>hange</u>	<u>Change</u>	
1110	CERTIFIED ADMINISTRATOR	\$	1,722,846	\$	1,868,380	\$	145,534	8.45%	
1111	CERTIFIED TEACHERS	\$	15,135,206	\$	15,165,866	\$	30,660	0.20%	
1112	CERT SUBSTITUTE TEACHER	\$	295,800	\$	260,000	\$	(35,800)	-12.10%	
1113	CERT ADVISORS	\$	325,810	\$	340,081	\$	14,271	4.38%	
1114	CHAPERONES & ADVISORS	\$	47,360	\$	49,287	\$	1,927	4.07%	
1115	CERT HOME BOUND TUTORS	\$	54,500	\$	50,000	\$	(4,500)	-8.26%	
1120	CUST & MAINT	\$	1,087,287	\$	1,165,550	\$	78,263	7.20%	
1121	CUST & MAINT PT	\$	80,000	\$	75,000	\$	(5,000)	-6.25%	
1122	SECRETARIAL	\$	1,007,097	\$	1,066,443	\$	59,346	5.89%	
1124	PARAPROFESSIONAL	\$	1,083,756	\$	1,123,535	\$	39,779	3.67%	
1126	NURSES	\$	278,420	\$	323,431	\$	45,011	16.17%	
1127	MONITORS	\$	30,750	\$	42,409	\$	11,659	37.91%	
1128	SCHOOL TUTORS	\$	577,388	\$	533,536	\$	(43,852)	-7.59%	
1199	OTHER NON-BARGAINING	\$	1,003,988	\$	1,016,833	\$	12,845	1.28%	
1200	CLASSIFIED SUBSTITUTE	\$	4,700	\$	4,700	\$	12,040	0.00%	
1300	CLASSIFIED OVERTIME	\$	1,000	\$	1,000	\$		0.00%	
2101	EMPLOYEE BENE-HEALTH INS.	\$	3,772,498	\$	3,702,498	\$	(70,000)	-1.86%	
	EMPLOYEE BENE-ADM DIS I	\$	16,735	\$	16,734	\$	(1)	-0.01%	
2105	EMPLOYEE BENE-LIFE-TEAC	\$	28,327	\$	29,177	\$	850	3.00%	
2106		Contract of	1,339	\$	1,525	\$	186	13.89%	
2107	EMPLOYEE BENE-LIFE-OTHE	\$		\$	707,340	\$	20,602	3.00%	
2201	EMPLOYEE BENE-SOC SEC	\$	686,738	\$		\$		119.72%	
2301	EMPLOYEE BENE-RETIREMEN	\$	97,850		215,000	-	117,150		
2302	EMPLOYEE BENE-PENSION	\$	542,703	\$	553,557	\$	10,854	2.00%	
2401	PROF DEV-TUITION REIMB	\$	2,500	\$	8,000	\$	5,500	220.00%	
2501	EMPLOYEE BENE-UNEMP COM	\$	50,000	\$	50,000	\$	45.007	0.00%	
2601	EMPLOYEE BENE-WORK COMP	\$	238,403	\$	283,670	\$	45,267	18.99%	
1999	EMPLOYEE BENEFITS	\$	5,437,093	\$	5,637,501	\$	200,408	3.69%	
3201	INST PROGRAM SERVICES	\$	49,450	\$	141,541	\$	92,091	186.23%	
3202	CURRICULUM IMPROVEMENT	\$	6,000	\$	-	\$	(6,000)		
3301	PROF OPERATING SERVICES	\$	129,800	\$	121,500	\$	(8,300)	-6.39%	
3401	TECHNICAL SERVICES	\$	225,078	\$	329,529	\$	104,451	46.41%	
3402	TECHNICAL SERVICES	\$	35,282	\$	46,000	\$	10,718	30.38%	
4111	WATER SERVICES	\$	23,600	\$	25,000	\$	1,400	5.93%	
4112	SEWER SERVICES	\$	19,000	\$	15,000	\$	(4,000)		
4211	REFUSE COLLECTION	\$	65,600	\$	65,600	\$	-	0.00%	
4301	REPAIRS - BUILDINGS	\$	43,200	\$	98,200	\$	55,000	127.30%	
4302	REPAIRS - EQUIPMENT	\$	165,494	\$	176,075	\$	10,581	6.39%	
4304	REPAIRS - PLUMBING	\$	24,650	\$	24,650	\$	-	0.00%	
4305	REPAIRS - ELECTRICAL	\$	20,500	\$	20,500	\$	-	0.00%	
4309	REPAIRS - TIME & SECURITY	\$	31,900	\$	32,050	\$	150	0.47%	
4311	REPAIRS - HEAT & VENTILATING	\$	65,200	\$	65,850	\$	650	1.00%	
4421	RENTAL	\$	39,000	\$	48,500	\$	9,500	24.36%	
4901	OTHER SERVICES	\$	84,699	\$	94,737	\$	10,038	11.85%	
5101	TRANSPORTATION - STUDENTS	\$	1,078,624	\$	1,108,825	\$	30,201	2.80%	
5102	TRANSPORTATION - FIELD TRIPS	\$	16,000	\$	19,036	\$	3,036	18.98%	

Object	<u>Description</u>		2015-16 BOE Budget		2016-17 BOE Approved		<u>Dollar</u> Change	Percent Change	
5103	TRANSPORTATION - ATHLETICS	\$	53,600	\$	67,880	\$	14,280	26.64%	
5107	TRANSPORTATION - STV	\$	196,035	\$	201,524	\$	5,489	2.80%	
5108	TRANSPORTATION SPED IN TOWI	\$	250,194	\$	257,200	\$	7,006	2.80%	
5109	TRANSPORTATION SPED IN STAT	\$	105,724	\$	108,684	\$	2,960	2.80%	
5212	INSURANCE - LIABILITY	\$	153,023	\$	165,265	\$	12,242	8.00%	
5214	INSURANCE - SPORTS	\$	5,500	\$	11,330	\$	5,830	106.00%	
5301	TELEPHONE	\$	27,500	\$	32,000	\$	4,500	16.36%	
5302	POSTAGE	\$	26,824	\$	26,625	\$	(199)	-0.74%	
5402	ADVERTISING	\$	1,000	\$	1,000	\$	-	0.00%	
5501	PRINTING & BINDING	\$	26,835	\$	25,800	\$	(1,035)	-3.86%	
5601	TUITION	\$	122,249	\$	116,000	\$	(6,249)	-5.11%	
5602	TUITION - SPED IN STATE	\$	751,366	\$	705,000	\$	(46,366)	-6.17%	
5650	TUITION - SPED OUT OF STATE	\$	152,333	\$	50,000	\$	(102,333)	-67.18%	
5801	CONFERENCE & TRAVEL	\$	48,050	\$	55,500	\$	7,450	15.50%	
5802	TRAVEL - SPECIALISTS	\$	9,500	\$	10,000	\$	500	5.26%	
5901	OTHER PURCHASED SERVICES	\$	57,500	\$	52,400	\$	(5,100)	-8.87%	
6103	SUPPLIES - MAINTENANCE	\$	76,000	\$	80,000	\$	4,000	5.26%	
6104	SUPPLIES - CUSTODIAL	\$	62,000	\$	62,000	\$		0.00%	
6109	SUPPLIES - CENTRAL	\$	34,940	\$	35,400	\$	460	1.32%	
6110	SUPPLIES - DUPLICATION	\$	29,501	\$	35,500	\$	5,999	20.33%	
6111	SUPPLIES - INSTRUCTIONAL	\$	325,691	\$	307,187	\$	(18,504)	-5.68%	
6112	SUPPLIES - NON INSTRUCTIONAL	\$	137,304	\$	154,050	\$	16,746	12.20%	
6113	SUPPLIES - TESTING	\$	9,000	\$	13,000	\$	4,000	44.44%	
6114	SOFTWARE INSTRUCTIONAL	\$	81,740	\$	10,000	\$	(71,740)	-87.77%	
6115	SOFTWARE NON-INSTRUCTIONAL	\$	46,650	\$	14,800	\$	(31,850)		
6211	ENERGY - GAS	\$	224,000	\$	200,000	\$	(24,000)	-10.71%	
6221	ENERGY - ELECTRICAL	\$	520,485	\$	483,000	\$	(37,485)	-7.20%	
6241	ENERGY - FUEL OIL	\$	10,000	\$	34,500	\$	24,500	245.00%	
6261	GASOLINE & DIESEL	\$	180,000	\$	168,000	\$	(12,000)	-6.67%	
6401	TEXTBOOKS	\$	72,250	\$	93,562	\$	21,312	29.50%	
6402	WORKBOOKS	\$	50,806	\$	2,200	\$	(48,606)		
6431	LIBRARY BOOKS	\$	37,220	\$	37,040	\$	(180)		
6432	PERIODICALS	\$	9,407	\$	6,457	\$	(2,950)	-31.36%	
7301	EQUIPMENT - NEW	\$	37,032	\$	21,700	\$	(15,332)	-41.4%	
7302	EQUIPMENT - REPLACEMENT	\$	80,895	\$	85,115	\$	4,220	5.2%	
8101	DUES & FEES	\$	58,504	\$	58,504	\$		0.0%	
	TOTAL BUDGET	\$34	,366,736		34,874,367	\$	507,631	1.48%	

# Comparison of 2014-15 Actual Expenditures, BOE Budgeted 2015-16, & BOE Approved 2016-17

			0044 0045		0045 40	2016-17		
Object	Description		2014-2015		2015-16	BOE		
0.0,000	Bosonption		Expended	B	OE Budget	Approved		
1110	CERTIFIED ADMINISTRATOR	\$	1,637,867	\$	1,722,846	\$	1,868,380	
1111	CERTIFIED TEACHERS	\$	14,637,041	\$	15,135,206	\$	15,165,866	
1112	CERT SUBSTITUTE TEACHER	\$	252,118	\$	295,800	\$	260,000	
1113	CERT ADVISORS	\$	307,852	\$	325,810	\$	340,081	
1114	CHAPERONES & ADVISORS	\$	23,382	\$	47,360	\$	49,287	
1115	CERT HOME BOUND TUTORS	\$	22,876	\$	54,500	\$	50,000	
1120	CUST & MAINT	\$	1,075,678	\$	1,087,287	\$	1,165,550	
1121	CUST & MAINT PT	\$	84,363	\$	80,000	\$	75,000	
1122	SECRETARIAL	\$	1,145,976	\$	1,007,097	\$	1,066,443	
1124	PARAPROFESSIONAL	\$	1,313,221	\$	1,083,756	\$	1,123,535	
1126	NURSES	\$	319,720	\$	278,420	\$	323,431	
1127	MONITORS	\$	62,850	\$	30,750	\$	42,409	
1128	SCHOOL TUTORS	\$	426,026	\$	577,388	\$	533,536	
1199	OTHER NON-BARGAINING	\$	1,082,398	\$	1,003,988	\$	1,016,833	
1200	CLASSIFIED SUBSTITUTE	\$	53,401	\$	4,700	\$	4,700	
1300	CLASSIFIED OVERTIME	\$		\$	1,000	\$	1,000	
	Total 1000 SALARY	\$	22,444,770	\$	22,735,908	\$	23,086,050	
2101	EMPLOYEE BENE-HEALTH INS.	\$	3,509,306	\$	3,772,498	\$	3,702,498	
2105	EMPLOYEE BENE-ADM DIS I	\$	15,672	\$	16,735	\$	16,734	
	EMPLOYEE BENE-LIFE-TEAC	\$	32,393	\$	28,327	\$	29,177	
2107	EMPLOYEE BENE-LIFE-OTHE	\$	1,126	\$	1,339	\$	1,525	
	EMPLOYEE BENE-SOC SEC	\$	688,098	\$	686,738	\$	707,340	
	EMPLOYEE BENE-RETIREMEN	\$	12,759	\$	97,850	\$	215,000	
2302	EMPLOYEE BENE-PENSION	\$	510,375	\$	542,703	\$	553,557	
2401	PROF DEV-TUITION REIMB	\$	880	\$	2,500	\$	8,000	
	EMPLOYEE BENE-UNEMP COM	\$	15,553	\$	50,000	\$	50,000	
2601	EMPLOYEE BENE-WORK COMP	\$	241,482	\$	238,403	\$	283,670	
	Total 2000 EMPLOYEE BENEFITS	\$	5,027,644	\$	5,437,093	\$	5,567,501	
3201	INST PROGRAM SERVICES	\$	19,193	\$	49,450	\$	141,541	
3202	CURRICULUM IMPROVEMENT		59	\$	6,000	\$	-	
3301	PROF OPERATING SERVICES	\$	225,914	\$	129,800	\$	121,500	
	TECHNICAL SERVICES	\$	67,625	\$	225,078	\$	329,529	
3402	TECHNICAL SERVICES	\$	30,746	\$	35,282	\$	46,000	
	<b>Total 3000 PURCHASED SERVICES</b>	\$	343,536	\$	445,610	\$	638,570	
4111	WATER SERVICES	\$	32,514	\$	23,600	\$	25,000	
4112	SEWER SERVICES	\$	11,402	\$	19,000	\$	15,000	
4211	REFUSE COLLECTION	\$	64,562	\$	65,600	\$	65,600	
4301	REPAIRS - BUILDINGS	\$	34,586	\$	43,200	\$	98,200	
4302	REPAIRS - EQUIPMENT	\$	166,428	\$	165,494	\$	176,075	
4304	REPAIRS - PLUMBING	\$	21,580	\$	24,650	\$	24,650	
4305	REPAIRS - ELECTRICAL	\$	25,786	\$	20,500	\$	20,500	
4309	REPAIRS - TIME & SECURITY	\$	25,929	\$	31,900	\$	32,050	
4311	REPAIRS - HEAT & VENTILATING	\$	43,020	\$	65,200	\$	65,850	
4421	RENTAL	\$	42,460	\$	39,000	\$	48,500	
4901	OTHER SERVICES	\$	83,322	\$	84,699	\$	94,737	
	Total 4000 PROPERTY SERVICES	\$	551,588	\$	582,843	\$	666,162	

Object	Description		2014-2015		2015-16		2016-17 BOE	
0.0,000	<u> </u>		Expended	B	OE Budget	,	Approved_	
5101	TRANSPORTATION - STUDENTS	•	1,049,234	¢	1 079 624		1,108,825	
5101	TRANSPORTATION - STUDENTS	\$		\$	1,078,624	<u>\$</u>		
5102	TRANSPORTATION - FIELD TRIPS TRANSPORTATION - ATHLETICS	\$		\$		\$	19,036	
		\$	51,771	\$	53,600	\$	67,880	
5107	TRANSPORTATION - STV TRANSPORTATION SPED IN TOWN	\$	138,954	\$	196,035		201,524	
5108			221,875	\$	250,194	\$	257,200	
5109	TRANSPORTATION SPED IN STATE		186,380	\$	105,724	\$	108,684	
5212	INSURANCE - LIABILITY	\$	134,603	\$	153,023	\$	165,265	
5214	INSURANCE - SPORTS	\$	6,474	\$	5,500	\$	11,330	
5301	TELEPHONE	\$	16,028	\$	27,500	\$	32,000	
5302	POSTAGE	\$	16,864	\$	26,824	\$	26,625	
5402	ADVERTISING	\$	512	\$	1,000	\$	1,000	
5501	PRINTING & BINDING	\$	14,667	\$	26,835	\$	25,800	
5601	TUITION	\$	88,524	\$	122,249	\$	116,000	
5602	TUITION - SPED IN STATE	\$	1,311,866	\$	751,366	\$	705,000	
5650	TUITION - SPED OUT OF STATE	\$	-	\$	152,333	\$	50,000	
5801	CONFERENCE & TRAVEL	\$	32,055	\$	48,050	\$	55,500	
5802	TRAVEL - SPECIALISTS	\$	4,310	\$	9,500	\$	10,000	
5901	OTHER PURCHASED SERVICES	\$	59,385	\$	57,500	\$	52,400	
	<b>Total 5000 OTHER PURCHASED SE</b>	\$	3,349,999	\$	3,081,857	\$	3,014,069	
6103	SUPPLIES - MAINTENANCE	\$	77,831	\$	76,000	\$	80,000	
6104	SUPPLIES - CUSTODIAL	\$	40,608	\$	62,000	\$	62,000	
6109	SUPPLIES - CENTRAL	\$	11,780	\$	34,940	\$	35,400	
6110	SUPPLIES - DUPLICATION	\$	57,233	\$	29,501	\$	35,500	
6111	SUPPLIES - INSTRUCTIONAL	\$	205,602	\$	325,691	\$	307,187	
6112	SUPPLIES - NON INSTRUCTIONAL	\$	67,921	\$	137,304	\$	154,050	
6113	SUPPLIES - TESTING	\$	7,216	\$	9,000	\$	13,000	
6114	SOFTWARE INSTRUCTIONAL	\$	44,454	\$	81,740	\$	10,000	
6115	SOFTWARE NON-INSTRUCTIONAL	\$	26,351	\$	46,650	\$	14,800	
6211	ENERGY - GAS	\$	200,006	\$	224,000	\$	200,000	
6221	ENERGY - ELECTRICAL	\$	532,809	\$	520,485	\$	483,000	
6241	ENERGY - FUEL OIL	\$	10,123	\$	10,000	\$	34,500	
6261	GASOLINE & DIESEL	\$	165,186	\$	180,000	\$	168,000	
6401	TEXTBOOKS	\$	53,741	\$	72,250	\$	93,562	
6402	WORKBOOKS	\$	53,951	\$	50,806	\$	2,200	
6431	LIBRARY BOOKS	\$	28,688	\$	37,220	\$	37,040	
6432	PERIODICALS	\$	20,690	\$	9,407	\$	6,457	
0432	Total 6000 SUPPLIES	\$	1,604,191	\$	AND RESIDENCE OF THE PARTY OF T	\$		
7204			CHARLES IN CO.		1,906,994	\$	1,736,696	
7301	EQUIPMENT - NEW	\$	46,700	\$	37,032		21,700	
7302	EQUIPMENT - REPLACEMENT	\$	176,798	\$	80,895	\$	85,115	
0404	Total 7000 PROPERTY	\$	223,498	\$	117,927	\$	106,815	
8101	DUES & FEES	\$	71,573	\$	58,504	\$	58,504	
	Total 8000 DUES & FEES	\$	71,573	\$	58,504	\$	58,504	
	TOTAL BUDGET	\$	33,616,799	_	34,366,736	\$3	34,874,367	
*				Do	llar increase:		507,631	
					% increase:	e: 1.48%		